The NTT Group, organized under a holding company structure with NTT (the holding company) at the core, offers a wide range of customer services through wholly-owned subsidiaries NTT East, NTT West, NTT Communications, NTT DoCoMo, and NTT DATA. Group companies such as NTT Communicationware, NTT-ME, and NTT Facilities maintain resources for the entire group, including software, communication facilities, power facilities and buildings. Each subsidiary actively explores new business possibilities and endeavors to expand its business domains. These efforts are supported by two types of research and development: basic R&D, centralized at the holding company level, and specific application R&D engaged in by each subsidiary. While it is unusual for a holding company to operate its own R&D department, NTT considers R&D a driving force for the management and development of the NTT Group today and into the future.

Corporate & Group Profile

- **Profile of Nippon Telegraph and Telephone Corporation (as of March 31, 2000)**
  - Corporate name: Nippon Telegraph and Telephone Corporation (NTT)
  - Headquarters: 3-1, Otemachi 2-chome, Chiyoda-ku, Tokyo 100-8116 Japan
  - Established: April 1, 1985
  - Capital: ¥795,600,000,000
  - Employees: 3,475
  - URL: http://www.ntt.co.jp/

- **Consolidated Profile (as of March 31, 2000)**
  - Employees: 224,000
  - Number of companies: 56 (refer to organizational chart, page 5)

### Consolidated Data

- **Operating revenues** (billion yen)
- **Operating income** (billion yen)
- **Net income** (billion yen)
- **Total assets** (billion yen)
- **Share capital**
- **Capital investments** (billion yen)
- **R&D expenditures** (billion yen)
- **Number of employees** (1,000)

### Structure of the NTT Group

The NTT Group, organized under a holding company structure with NTT (the holding company) at the core, offers a wide range of customer services through wholly-owned subsidiaries NTT East, NTT West, NTT Communications, NTT DoCoMo, and NTT DATA. Group companies such as NTT Communicationware, NTT-ME, and NTT Facilities maintain resources for the entire group, including software, communication facilities, power facilities and buildings. Each subsidiary actively explores new business possibilities and endeavors to expand its business domains. These efforts are supported by two types of research and development: basic R&D, centralized at the holding company level, and specific application R&D engaged in by each subsidiary. While it is unusual for a holding company to operate its own R&D department, NTT considers R&D a driving force for the management and development of the NTT Group today and into the future.

### NTT Group consolidated companies

1. The above are consolidated subsidiaries as of March 31, 2000. Company names are current as of April 1, 2000.
2. Cyber Communications Laboratory Group, Information Sharing Laboratory Group and Science & Core Technology Laboratory Group belong to NTT (the holding company).